

Reimagining the MQ-9 Reaper

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November 19, 2021



MQ-9 Reaper provides a unique, high-value capability set

Persistent ISR-strike, Low cost, Unmanned

Brief history of the MQ-9

- USD Acquisition and Technology John Deutch viewed RPAs as a "potentially lifesaving technology that would have been operational by now if the armed services weren't so myopic or the acquisition system such a mire."
 - November 1993, Deutch designated the development of an RPA as DOD's very first Advanced Concept Technology Demonstrator (ACTD) project
 - January 1994, Pentagon's UAV Joint Program Office awarded a contract to General Atomics to adapt the Gnat 750 to meet the military's reconnaissance and surveillance requirements
- General Jumper envisioned expanding RPA beyond reconnaissance and surveillance
 - June 2000, Big Safari given responsibility for equipping Predators with guided missiles
 - October 2001, first strike by an RPA occurs on the opening day of OEF combat operations
- 1999 General Atomics begins development of the Predator B, later as MQ-9 Reaper
 - February 2002, first Predator B prototypes delivered to the Air Force for initial evaluation
 - Continued innovation from time-sensitive targeting to highly complex tactical operations having strategic effect



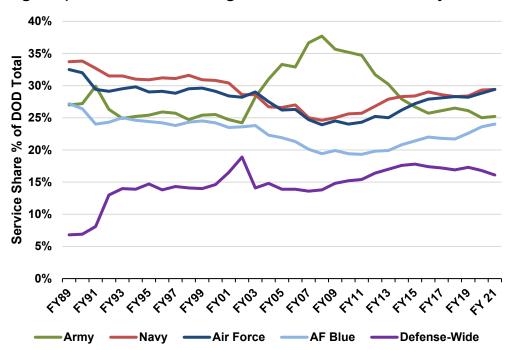
Air Force Transformation, Resourcing, and Reality

Air Force requires rapid modernization in response to growing threat of Chinese and Russian aggression

Weight of deterrence and warfighting requirements shifting to Air Force and Navy

Since the end of the Cold War, the Air Force has been consistently underfunded when accounting for passthrough funding over which the service has no control

- Service has remained quiet about need for more funding
- Current modernization approach is largely budget-driven



Force requirements for current operations show no signs of slowing down

- MQ-9s remain 100% tasked; demand likely to grow as part of over-the horizon posture
- Only platform that can deliver persistent ISR & strike, and at lowest cost-per-flying hour



Air Force Resourcing Strategy

The Air Force aims to cut legacy force structure not considered relevant in a highly contested conflict to divert those resources to new capabilities

 In its sights is the MQ-9 Reaper as the Air Force halts its procurement short of stated requirements and plans to begin its retirement between 2030 and 2035

Air Force has suggested acquiring a replacement for the MQ-9 capabilities

 Will be difficult to achieve as the service faces a mountain of must-fund modernization programs

Based on missions explored in this study and the affordability/ease of adapting the weapon system, MQ-9 is one of the most relevant aircraft in the Air Force inventory





Perspective on Common MQ-9 Narratives

Challenges to survivability are overstated in missions where Reaper uniquely excels

- Reaper lacks the warning and self-protection of other 4th generation aircraft
- Some investment is necessary to let Reaper operate in increased threat environments

From a cost-per-effect perspective, nothing comes close

Low operating costs, high-endurance, unmanned

Highly adaptable beyond current uses

- Unmanned aircraft allow developmental risk
- Existing demonstrations and experimentation with new capabilities and functionalities
- The RPA community is by nature highly innovative and used to adapting in combat operations





Assessing the AF's Reaper Flight Plan

Existing capabilities can often be used in powerful new ways—especially in the hands of innovative warfighters

• This principle must be part of the Air Force's modernization calculus and applies to its remotely piloted aircraft enterprise, including its MQ-9s

The future of the USAF's MQ-9 force should be informed by:

- The cost for MQ-9s to perform missions and achieve desired effects in the battlespace relative to other capabilities, maximizing cost-per-effect
- The potential for MQ-9s and RPAs in general to help fill critical capability and capacity gaps in an expanded array of mission areas
- The value of using MQ-9s to preserve high-end aircraft such as 5th generation fighters for what they were designed to do: perform high-end missions
- The time, cost, and risk of developing alternative weapon systems—including a nextgeneration MQ-9 replacement





Engine of Innovation

History of MQ-1 Predator and MQ-9 Reaper is one of continuous innovation

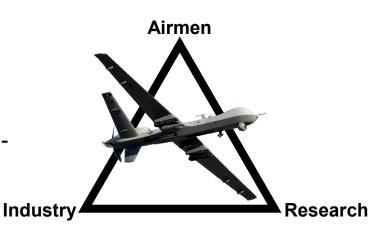
- Rapid improvement cycles conducted at unit level during operations to meet emerging demands
- Includes time-sensitive targeting and dynamic, multiship strike operations

Unique community of airmen

- Includes airmen, civil servants, industry partners, and technologists
- Accelerated operational development of junior officers across many interconnected organizational and warfighting participants

Only thing holding them back is the speed of layered bureaucracy—must safeguard

 The RPA community of airmen is the on-ramp to increased autonomy and MUM-T concepts and capabilities







New Uses to Fill Critical Gaps

A modest level of investment could ensure MQ-9s remain viable, multimission platforms over the next two decades as a replacement is developed, acquired, and reaches full operational capability

Potential new ways to use the mature MQ-9 enterprise include:

- Wide area surveillance in regions of strategic competition
- Air and missile defense
- Maritime and littoral operations
- Communications relays
- Arctic domain awareness
- North American air defense against Russian cruise missiles
- Defense support of civil authorities





Recommendations

- DOD should fund and integrate a self-protection capability on the MQ-9 to enable it to operate in contested environments
- Congress should direct DOD to conduct a study on new uses for MQ-9 Reapers
- The Air Force should expand Air National Guard Ghost Reaper program
- USNORTHCOM and NORAD should assess the viability of an airborne network of RPAs to improve detection and engagement of Russian cruise missile attacks
- Congress and the Air Force should protect the Air Force RPA community of airmen
- The Air Force should work with the combatant commands to increase engagement with partners and allies on the potential for MQ-9s to enable a range of missions that may otherwise not be possible due to budget constraints



The Department of Defense is unwilling to allocate the Air Force a greater share of defense budget share to make up for two decades of underfunding

- The Air Force now finds itself cutting into internal capacity by reducing legacy force structure not considered as relevant in a highly contested conflict and diverting those resources to new capabilities
- This is an exceedingly high risk approach, but is one of the few options left available to service leaders
- Successfully navigating it demands careful consideration between what is truly excess and what can still prudently meet important mission requirements.

Plans to retire the MQ-9 Reaper between 2030 and 2035 should be carefully reconsidered

 The aircraft meets a broad range of existing and new requirements in a low cost, highly effective fashion.



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